DEPARTMENT OF THE ARMY



HEADQUARTERS UNITED STATES ARMY FORCES COMMAND 1777 HARDEE AVENUE SW FORT MCPHERSON GEORGIA 30330-1062

AFLG-PR 22 March 2002

MEMORANDUM FOR ALL FORSCOM DOCS

SUBJECT: Contracting Information Letter (CIL) 02-19

- 1. This CIL provides information on the following subjects:
 - a. Defense Leadership and Management Program (DLAMP) Restructuring
- b. Supplemental Guidance for Implementation of Section 811, Purchases from Federal Prison Industries
 - c. ACCES Guidance Interest and Availability (I&A) Inquiries
- 2. <u>Defense Leadership and Management Program (DLAMP) Restructuring.</u>
- a. The focus of the DLAMP has changed at the direction of the Under Secretary of Defense (Personnel and Readiness). Significant changes include: Abolishment of requirement for ten advanced level graduate courses; no required attendance of course at new Southbridge facility; no three-month Professional Military Education (PME); no requirement for 12 month rotational assignment; and the backfill rate for long term training is reduced to 25 percent instead of 50 percent.
- b. DLAMP is now a Master's Degree oriented program, requiring two elements: Completion of a ten month PME; and completion of a Master's Degree or for those with a Master's Degree, completion of up to six graduate courses in business management and public policy areas. There will be 100 master's degree fellowships awarded each year to selected program participants to pursue at their local universities and colleges. In the past, it has been extremely difficult for FORSCOM to ensure a representative number of employees were enrolled in the DLAMP. These changes not only make it possible for FORSCOM to meet the seven quotas annually imposed on us by DOD, but dramatically increase the attractiveness of this program. The files at enclosure 1 include Secretariat memo, ASA(M&RA) memo, and briefing charts to assist in advising our workforce. This information has been provided to your Civilian Personnel Advisory Center Directors.
- 3. <u>Supplemental Guidance for Implementation of Section 811, Purchases from Federal Prison Industries.</u> Reference memo, SAAL-PP, 14 March 2002, SAB (encl 2). Pending formal rulemaking by the DAR Council, interim guidance is provided concerning interpretation of Section 811.

AFLG-PR

SUBJECT: Contracting Information Letter (CIL) 02-19

4. ACCES Guidance- Interest and Availability (I & A) Inquiries. Reference memo (encl 3), AMSSB-GCP-P, undated, subject: Career Program Registrant Guidance - Interest and Availability (I & A) Inquiries. Subject memo explains the steps that must be taken to ensure interested individuals may promptly respond to ACCES inquiries.

3 Encls as

Colonel, AC Chief, Contracting Division, DCSLOG

Principal Assistant Responsible

for Contracting

MEMORANDUM FOR MACOM CIVILIAN PERSONNEL DIRECTORS AND FUNCTIONAL CHIEF REPRESENTATIVES

SUBJECT: Special Alert--DLAMP Restructuring

The Under Secretary of Defense (Personnel and Readiness), Dr. David S.C. Chu, issued a press release (attached) on December 21, 2001, announcing the restructuring of the Defense Leadership and Management Program (DLAMP). The DLAMP restructuring is based on direction received from the House and Senate and from GAO recommendations. Outcome of their various analyses and reports is that DLAMP is important and valuable, however, the construct needs to be modified.

The refocused program contains two elements for completion and graduation. It is now a Master's Degree oriented program. The two required elements are completion of a 10-month Professional Military Education (PME) and completion of a Master's Degree or for those with a Master's Degree, completion of up to 6 graduate courses in business management and public policy areas. Completion of the PME carries 4-5 prerequisite courses in leadership and national security policy, studies, and decision-making.

Other significant changes include: abolishment of requirement for 10 advanced level graduate course (and prerequisites); no required attendance of courses at new Southbridge facility; no 3-month PME (CDLAMP renamed and used for national security courses); no requirement for 12-month rotational assignment; and backfill rate for long-term training reduced to 25 percent instead of 50 percent.

Attached is additional information from OSD, CPMS with more details on the refocused DLAMP. All DLAMP participants have been issued an e-mail from the DOD DLAMP Office explaining the changes and how it affects them. For the next 30-60 days, we will be working very closely with OSD to transition the refocused program.

We have not worked out all the details or impacts and implications for Army, but will keep you informed and solicit your input in making the refocused program viable within Army and for our participants. Your past support and continued support are solicited and appreciated.

David L. Snyder
Deputy Assistant Secretary
(Civilian Personnel Policy)

Attachments



UNDER SECRETARY OF DEFENSE 4000 DEFENSE PENTAGON WASHINGTON, D.C. 20301-4000 DEC 2 1 2001



PERSONNEL AND

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN OF THE JOINT CHIEFS OF STAFF
UNDER SECRETARIES OF DEFENSE
DIRECTOR, DEFENSE RESEARCH AND ENGINEERING
ASSISTANT SECRETARIES OF DEFENSE
GENERAL COUNSEL OF THE DEPARTMENT OF DEFENSE
DIRECTOR, OPERATIONAL TEST AND EVALUATION
ASSISTANTS TO THE SECRETARY OF DEFENSE
DIRECTOR OF ADMINISTRATION AND MANAGEMENT
DIRECTOR NET ASSESSMENT
DIRECTORS OF THE DEFENSE AGENCIES
DIRECTORS OF THE DOD FIELD ACTIVITIES

SUBJECT: Refocusing the Defense Leadership and Management Program

Since its inception in 1997, the Defense Leadership and Management Program (DLAMP) has served as the Department's framework for developing future civilian leaders. Through this program, over 1,300 senior civilians have gained knowledge and practical experience, in a joint environment, in a wide range of subjects and issues facing Defense leaders. Many have moved into key leadership positions throughout DoD; others continue to prepare for the challenges of the future.

An assessment of DLAMP has been conducted and we believe that the original tenet of the program is valid - - highly capable senior civilian executives with a joint perspective on managing the Department's workforce and programs. It is time, however, to refocus and streamline the program in line with the Department's new strategic direction for civilian human resources management. The refocused DLAMP will be more flexible, cost-effective, and efficient in meeting short- and long-term requirements for highly capable civilian leaders.

The key elements of the revised program are as follows:

o Formal Education. Upon graduation, every DLAMP participant is expected to have a master's degree (or equivalent advanced education), in either a technical discipline or a management field. Participants who enter the program with a pre-existing advanced degree will be required to assess their past formal education with their supervisors and determine whether or not additional graduate courses in specific subjects are key to their success as



future leaders in the Department. These employees will be afforded the opportunity to attend up to 6 graduate courses in business management and public policy areas, at their local duty station, to round-out their academic portfolio. A participant who enters the program without an advanced degree may earn one through professional military education (PME) attendance (where master's degrees are conferred) or through an accredited university on a full or part-time basis. There will be 100 master's degree fellowships awarded each year to selected program participants. Participants are expected to pursue this opportunity with local universities and colleges.

- o Professional Military Education. All participants will receive a thorough education in national security policy, studies, and decision-making, as well as leadership. The existing spaces in the 10-month PME in Senior Service Schools and at the National Defense University (NDU) will continue. Additionally the Center for Defense Leadership and Management Program (CDLAMP), at NDU, will modify its program to provide 4-5 courses on national security strategy and leadership. The CDLAMP courses will provide an excellent introduction to national security and leadership issues in preparation for Senior Service School attendance and are required for all participants.
- o Rotational Assignment. A joint or cross-Component assignment of at least 12 months is highly encouraged, but not funded by DLAMP.
- o Backfill for Long-term Training. Backfill will be provided for twenty-five percent of the students in long-term training.

We will begin to transition to the refocused DLAMP immediately and will be implementing program changes in accordance with the enclosed transition timeline. Intake of the DLAMP Class of 2002 will be delayed until the key program elements are in place and the current participants are transitioned to the new program. A 100 percent review of all current participants' portfolios will be performed. Future program participation will be based on this review and the requirements of the refocused program.

The DoD Components will continue to determine the assignment of DLAMP participants into key leadership positions. Selecting officials are strongly encouraged to consider broad managerial and leadership competencies obtained in this program, in addition to technical qualifications of applicants, when filling key positions.

David S. C. Chu

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Attachment: As stated

DLAMP Transition Timeline

30 days:

Announce refocused program
Postpone intake of Class of 2002
Begin assessment of program changes on participants
Work with current DLAMP consortium universities on transition

60 days:

Detail core program requirements and operations for DLAMP Council
Draft revisions to DoD Directive 1430.16, "Defense Leadership and Management Program
(DLAMP)," dated April 11, 1997
Terminate existing graduate course contracts at end of 1st Quarter, FY2002

90 days:

Assess status of current participants against new requirements

- -- Place participants into appropriate DLAMP track based on prior education and program accomplishments to date
 - -- Identify participants who are eligible to graduate
 - -- Conduct individual assessment and counseling sessions
 - -- Process voluntary withdrawals

Announce Master's Degree Programs

Commence CDLAMP Leadership and National Security Studies classes
Nominate participants for 10-month PME programs (Academic Year 2002-2003)

120 days:

Restart nomination process for Class of 2002 Conduct graduation

180 - 360 days:

Select Class of 2002; conduct orientation Refocused DLAMP program fully operational

CIVILIAN PERSONNEL MANAGEMENT SERVICE



Defense Leadership and Management Program (DLAMP) 2002 Refocus

January 7, 2002



Refocusing DLAMP

USD(P&R) memo, 12/21/01:

- Uphold original tenet highly capable senior civilian executives with a joint perspective on managing the Department's workforce and programs
- Department's new strategic direction for civilian human Refocus and streamline the program in line with the resources management
- efficient in meeting short- and long-term requirements for Make the program more flexible, cost-effective, and highly capable civilian leaders



Program Elements – Formal Education

Participant without a Master's Degree may earn one through:

A PME program that confers a degree, or

An accredited university in their local area

• Full-time study (100 competitive fellowships)

• Part-time study

to 6 graduate courses in business management and Participant with a Master's Degree may attend up public policy areas

DLAMP will provide a competency-based framework

Participant and supervisor will assess need

Participant will enroll at a local accredited university 3



Professional Military Education Program Elements –

- education in national security policy, studies, and Every participant will receive a thorough decision-making, as well as leadership
- Participants who have not yet completed PME will attend:

- NDU (formerly CDLAMP)

- 4-5 individual courses
- Two-week blocks
- A solid foundation for Senior Service School

- Senior-level PME

- Resident
- Non-resident



Other Elements

- Rotational assignments
- Encouraged (Component option)
- Not funded by DLAMP
- Backfill
- Provided for 25 percent of students on long-term training
- Applies to resident PME and full-time education fellowships



Class of 2002

- Delay intake until the key program elements are in place and the current participants are transitioned to the new program
- Reaffirm nominees under new program requirements
- Schedule formal selection and orientation summer 2002



Transition Timeline

30 days:

- Announce refocused program
- Postpone intake of Class of 2002
- Begin assessment of program changes on participants
- Work with current DLAMP consortium universities on transition

60 days:

- Detail core program requirements and operations for DLAMP Council
- Draft revisions to DoD Directive 1430.16, "Defense Leadership and Management Program (DLAMP)," dated April 11, 1997
- Terminate existing graduate course contracts at end of 1st Quarter, FY2002



Transition Timeline (2)

90 days:

- Assess status of current participants against new requirements
- -- Place participants into appropriate DLAMP track based on prior education and program accomplishments to date
- -- Identify participants who are eligible to graduate
- -- Conduct individual assessment and counseling sessions
- -- Process voluntary withdrawals
- Announce Master's Degree Programs
- Commence NDU Leadership and National Security Studies classes
- Nominate participants for 10-month PME programs (Academic Year 2002-2003)



Transition Timeline (3)

• 120 days:

Restart nomination process for Class of 2002

Conduct graduation

180 - 360 days:

- Select Class of 2002; conduct orientation

Refocused DLAMP program fully operational



DLAMP - Intended Outcome

development process that, when combined with increasingly responsible assignments prepares individuals for senior leadership and other developmental experiences, DLAMP is the education pillar of the Secretary of Defense civilian leader positions in a joint environment.



DEPARTMENT OF THE ARMY OFFICE OF THE ASSISTANT SECRETARY OF THE ARMY ACQUISITION LOGISTICS AND TECHNOLOGY 103 ARMY PENTAGON WASHINGTON DC 20310-0103



14 MAR 2002

REPLY TO AFTENTION OF SAAL-PP

MEMORANDUM FOR PRINCIPAL ASSISTANTS RESPONSIBLE FOR CONTRACTING

SUBJECT: Supplemental Guidance for Implementation of Section 811, Purchases from Federal Prison Industries

The Director of Defense Procurement signed a memorandum dated March 4, 2002, that provides guidance on the implementation of Section 811 for the National Defense Authorization Act Fiscal Year 2002 (Public Law 107-107) regarding purchases from Federal Prison Industries (FPI). A copy of the memorandum is included as an Enclosure.

This memorandum establishes interim guidance for the contracting community by providing a uniform interpretation on the implementation of Section 811, pending formal rulemaking by the Defense Acquisition Regulation (DAR) Council.

Under Section 811, the contractor officer is responsible for determining whether FPI can best meet the Army's needs in terms of price, quality, and time of delivery. Specifically, the contracting officer will determine, in writing, whether the FPI product is comparable in price, quality, and time of delivery to products available from the private sector. All three elements must be considered in determining comparability. If the contracting officer determines that a FPI product is not comparable in price, quality and time of delivery, the Contracting Officer shall use competitive procedures for procurement of the product. If the FPI product is determined comparable, contracting officers must follow the policy contained at FAR 8.602 (a).

Until the DAR Council issues an interim Defense Federal Acquisition Regulation Supplement rule concerning Department of Defense purchases from FPI, contracting officers are strongly advised to consult and closely coordinate with their legal advisors relative to procurements conducted pursuant to the authority of Section 811.

My point of contact is Ms. Lynn M. Lovell who can be reached at 703-681-9292 or via email: <u>Lynn.Lovell@saalt.army.mil</u>.

Kenneth J. Oscar

Deputy Assistant Secretary of the Army (Policy and Procurement)

Enclosure





OFFICE OF THE UNDER SECRETARY OF DEFENSE

3000 DEFENSE PENTAGON WASHINGTON, DC 20301-3000

March 4, 2002

MEMORANDUM FOR DIRECTOR OF DEFENSE AGENCIES

DEPUTY FOR ACQUISITION AND BUSINESS

MANAGEMENT, ASN(RD&A)/ABM

DEPUTY ASSISTANT SECRETARY OF THE AIR FORCE

(CONTRACTING). SAF/AQC

DEPUTY ASSISTANT SECRETARY OF THE ARMY

(PROCUREMENT)

EXECUTIVE DIRECTOR FOR LOGISTICS POLICY AND ACQUISITION MANAGEMENT (DLA)

SUBJECT: Implementation of Section 811 of the National Defense Authorization Act, FY 2002, Regarding Purchases from Federal Prison Industries

Section 2410n of title 10, United States Code, enacted by section 811 of the National Defense Authorization Act, FY 2002 (Pub. L. No. 107-107), specifies under what circumstances the Department of Defense is not required to purchase mandatory items from Federal Prison Industries (FPI) (copy attached). This provision was effective on October 1, 2001, and takes precedence over the current Federal Acquisition Regulations (FAR) that address purchases from FPI. You should also be aware of 18 U.S.C. 4124 and consult with counsel in regard to such purchases.

While 10 U.S.C. 2410n is in effect and controlling, more definitive guidance will be forthcoming through an interim Defense FAR Supplement (DFARS) rule concerning DoD purchases from FPI. This interim rule has been forwarded to the Office of Management and Budget, Office of Information & Regulatory Affairs for approval. If you have any questions, please call Mr. Domenic Cipicchio, Deputy Director, Defense Procurement (Contract Policy & Administration) on (703) 697-0895 or Mr. Douglas Larsen, Deputy General Counsel (Acquisition & Logistics) (703) 697-5387.

Deidre A. Lee

Director, Defense Procurement

Attachment:



NATIONAL DEFENSE AUTHORIZATION ACT, FY 2002 (Pub. L. No. 107-107)

SEC. 811. APPLICABILITY OF COMPETITION REQUIREMENTS TO PURCHASES FROM A REQUIRED SOURCE.

(a) CONDITIONS FOR COMPETITION.—(1) Chapter 141 of title 10, United States Code, is amended by adding at the end the following:

"§2410n. Products of Federal Prison Industries: procedural requirements

"(a) MARKET RESEARCH BEFORE PURCHASE.—Before purchasing a product listed in the latest edition of the Federal Prison Industries catalog under section 4124(d) of title 18, the Secretary of Defense shall conduct market research to determine whether the Federal Prison Industries product is comparable in price, quality, and time of delivery to products available from the private sector.

of delivery to products available from the private sector.

"(b) LIMITED COMPETITION REQUIREMENT.—If the Secretary determines that a Federal Prison Industries product is not comparable in price, quality, and time of delivery to products available from the private sector, the Secretary shall use competitive procedures for the procurement of the product. In conducting such a competition, the Secretary shall consider a timely offer from Federal Prison Indus-

tries for award in accordance with the specifications and evaluation factors specified in the solicitation.".

(2) The table of sections at the beginning of such chapter is amended by adding at the end the following:
"2410n. Products of Federal Prison Industries: procedural requirements.".

(b) APPLICABILITY.—Section 2410n of title 10, United States Code (as added by subsection (a)), shall apply to purchases initiated on or after October 1, 2001.

ATTACHMENT

PLEASE ENSURE THIS MESSAGE IS FORWARDED TO ALL CIVILIAN PERSONNEL.

AMSSB-GCP-P

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March 2002

MEMORANDUM FOR All Civilian Employees

SUBJECT: Career Program Registrant Guidance - Interest and Availability

(I&A) Inquiries

1. There have been several recent occasions when a career program registrant lost consideration for a position that she/he was interested in because the registrant did not respond in a timely manner to the I&A Inquiry that the Career Management Office (CMO) emailed to the registrant. This does not happen frequently, but it does happen. Most often, this happens because the registrant was on leave or TDY and did not see the email notice in time to respond by the suspense indicated in the I&A Inquiry. The CMO does not generally approve requests for exceptions so it is essential for a registrant to plan for periods when she/he may not have access to the email account on file in her/his registration package.

2. The CMO suggests that a registrant follow the instructions on the Easy ACCES website on forwarding I&A email inquiries when the registrant will be "Out of Office". **Below are the instructions from the Easy ACCES homepage:

**NOTE TO ALL CAREER PROGRAM REGISTRANTS, PLEASE READ: FORWARDING INTEREST AND AVAILABILITY EMAIL INQUIRIES. It is suggested that you take advantage of your email server procedures for forwarding your Interest and Availability email inquiries to a reliable source that can reply on your behalf, for situations when you are on temporary duty, vacation or leave. You can choose to forward only selected messages such as an inquiry for availability based upon the subject. If you choose this option, you must provide your social security number to the individual whom you wish to reply for you. Please consult with your Information Management Office for more information on how to forward your email. For example, if you have Microsoft Outlook 2000, click on the hyperlink "How to Create a Rule" to forward your email inquiries. How to Create a Rule in Outlook 2000:

- < https://cpol.army.mil/ezacces/images/rule.pdf < https://cpol.army.mil/ezacces/images/rule.pdf> >
- There is a link to Easy ACCES from Army Civilian Personnel Online (CPOL), located at < http://cpol.army.mil > or you can go directly to the Easy ACCES homepage, which is located at < https://cpol.army.mil/ezacces/eahome1.html https://cpol.army.mil/ezacces/eahome1.html >.

//signed//

WILLIAM W. LOWE
Director, Civilian Personnel
Advisory Center